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Independent Auditor's Report

To the President of the Senate and Speaker of the House of Representatives

Opinion

I have audited the financial statements of the Australian National Audit Office.

In my opinion, the accompanying financial statements give a true and fair view of the financial position of the Australian National Audit Office as at 30 June 2022, and of its financial performance and its cash flows for the year then ended, in accordance with the Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 and Australian Accounting Standards – Reduced Disclosure Requirements including the Australian Accounting Interpretations.

The financial statements comprise:

- Statement of financial position as at 30 June 2022;
- Statement of comprehensive income for the year then ended;
- Statement of changes to equity for the year then ended:
- · Cash flow statement for the year then ended;
- Administered schedule of comprehensive income for the year then ended;
- Administered schedule of assets and liabilities as at the year then ended;
- Administered reconciliation schedule as at the year then ended;
- Administered cash flow statement for the year then ended;
- Notes to the financial statements, which include a summary of significant accounting policies; and
- Statement by the Auditor-General and the Chief Financial Officer.

Basis for opinion

I conducted my audit in accordance with *Australian Auditing Standards*. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of my report.

I am independent of the Australian National Audit Office in accordance with the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial statements in Australia. I have fulfilled my other ethical responsibilities in accordance with these requirements.

Responsibilities of the Auditor-General for the financial statements

The Auditor-General is responsible for:

- the preparation of the financial statements that give a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Public Governance, Performance and Accountability Act 2013*;
- implementing necessary internal control to enable the preparation of financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error; and
- assessing the Australian National Audit Office's ability to continue as a going concern and
 whether the use of the going concern basis of accounting is appropriate. This includes
 disclosing, as applicable, matters related to going concern and using the going concern basis
 of accounting unless they either intend to liquidate the Australian National Audit Office or to
 cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

My objective is:

- to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes my opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A further description of my responsibilities for the audit of the financial statements is located at the *Auditing and Assurance Standards Board* website at:

http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf. This description forms part of my Auditor's Report.

Eileen Hoggett
Independent Auditor

Sydney 11 August 2022

Australian National Audit Office STATEMENT BY THE AUDITOR-GENERAL AND THE CHIEF FINANCE OFFICER

In our opinion, the attached financial statements for the year ended 30 June 2022 comply with subsection 42(2) of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act), and are based on properly maintained financial records as per subsection 41(2) of the PGPA Act.

In our opinion, at the date of this statement, there are reasonable grounds to believe that the Australian National Audit Office will be able to pay its debts as and when they fall due.

Signed.

Grant Hehir Alison Garth
Auditor-General Chief Finance Officer
11 August 2022 11 August 2022

Australian National Audit Office Statement of Comprehensive Income

for the year ended 30 June 2022

NET COST OF SERVICES EXPENSES	Notes	2022 \$'000	2021 \$'000	2022 Original Budget \$'000
Employee benefits	2.1A	47,387	42,348	48,367
Suppliers	4.1A	34,396	31,708	36,148
Depreciation and amortisation	5.2A	3,906	4,010	3,890
Finance costs		503	500	505
Write-down and impairment of other assets	5.2A	191	8	
Total expenses		86,383	78,574	88,910
OWN-SOURCE INCOME Own-source revenue Revenue from contracts with customers		2.523	2,440	2,800
Rendering of other services		400	677	-
International development funding		1,173	581	1,300
Other revenue		-	597	
Total own-source revenue	4.2A	4,096	4,295	4,100
Net cost of services		82,287	74,279	84,810
REVENUE FROM GOVERNMENT				
Departmental annual appropriations		80,291	67,879	80,291
Departmental special appropriations		686	704	778
Total Revenue from Government	4.3A	80,977	68,583	81,069
Deficit on continuing operations		(1,310)	(5,696)	(3,741)
OTHER COMPREHENSIVE INCOME Items not subject to subsequent reclassification to net cost of services				
Changes in asset revaluation reserve			560	
Total comprehensive loss		(1,310)	(5,136)	(3,741)

The above statement should be read in conjunction with the accompanying notes.

Please refer to Note 1 for explanations of major variances between original budgeted and actual amounts.

Australian National Audit Office Statement of Financial Position

as at 30 June 2022

				2022 Original
	Notes	2022	2021	Budget
ASSETS		\$'000	\$'000	\$'000
Financial assets				
Cash and cash equivalents	5.1A	2,211	740	629
Trade and other receivables	5.1B	29,408	24,675	21,465
Total financial assets		31,619	25,415	22,094
Non-financial assets				
Leasehold improvements ¹	5.2A	37,131	40,213	36,528
Plant and equipment	5.2A	3,323	2,877	2,677
Computer Software	5.2A	296	626	1,836
Prepayments		506	814	316
Total non-financial assets		41,256	44,530	41,357
Total assets		72,875	69,945	63,451
LIABILITIES				
Payables				
Suppliers	5.3A	3,013	3,348	2,399
Other payables		2,917	1,030	1,207
Total payables		5,930	4,378	3,606
Interest bearing liabilities				
Leases	5.4A	34,992	34,822	34,341
Total interest bearing liabilities		34,992	34,822	34,341
Provisions				
Employee provisions	2.1B	13,655	12,092	12,696
Total provisions		13,655	12,092	12,696
Total liabilities		54,577	51,292	50,643
Net assets		18,298	18,653	12,808
EQUITY				
Contributed equity		17,947	16,992	17,389
Reserves		1,124	1,124	564
Accumulated surplus/(deficit)		(773)	537	(5,145)
Total Equity		18,298	18,653	12,808

The above statement should be read in conjunction with the accompanying notes.

Please refer to Note 1 for explanations of major variances between original budgeted and actual amounts.

^{1.} Right-of-use assets are included in leasehold improvements.

Australian National Audit Office Statement of Changes to Equity for the year ended 30 June 2022

	Notes	Retair	Retained surplus	S	Asset revaluation reserve	luation re	serve	Contri	Contributed equity	ity	Total equity	uity
				2022 Original			2022 Original			2022 Original		
		2022	2021	Budget	2022	2021	Budget	2022	2021	Budget	2022	2021
		\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Opening balance as at 1 July		537	6,233	(1,404)	1,124	564	564	16,992	15,482	16,434	18,653	22,279
Comprehensive income												
Deficit for the year		(1,310)	(2,696)	(3,741)	•	'	1	•	'	'	(1,310)	(5,696)
Other comprehensive income						560						260
Total comprehensive income		(1,310)	(2,696)	(3,741)	•	260	'	•	'	'	(1,310)	(5,136)
Transactions with owners												
Contributions by owners												
Departmental capital budget	3.1A	•	1	•	•	1	1	955	1,510	955	955	1,510
Total transactions with owners							1	955	1,510	955	955	1,510
Closing balance as at 30 June		(773)	537	(5,145)	1,124	1,124	564	17,947	16,992	17,389	18,298	18,653

The above statement should be read in conjunction with the accompanying notes.

Australian National Audit Office Cash Flow Statement

for the year ended 30 June 2022

	2022 \$'000	2021 \$'000	2022 Original Budget \$'000
OPERATING ACTIVITIES			
Cash received			
Appropriations for operating activities	85,096	77,640	81,069
Rendering of services	3,875	3,629	4,100
Net GST received	3,042	3,200	-
Total cash received	92,013	84,469	85,169
Cash used			
Employees	43,772	43,013	48,367
Suppliers	37,278	34,142	36,148
Receipts transferred to OPA	9,152	6,872	
Interest payments on lease liabilities	189	184	505
Total cash used	90,391	84,211	85,020
Net cash from operating activities	1,622	258	149
INVESTING ACTIVITIES Cash used Purchase of plant and equipment	1,071	234	320
Purchase of intangibles Total cash used	<u>54</u> 1,125	<u>41</u> 275	635 955
Net cash used by investing activities	(1,125)	(275)	(955)
Net cash used by investing activities	(1,123)	(213)	(933)
FINANCING ACTIVITIES Cash received			
Contributed equity	1,125	275	955
Total cash received	1,125	275	955
Cash used	454	4.47	140
Principal payments of leases liabilities Total cash used	<u>151</u>	147	149 149
	<u>151</u> 974	147	
Net cash from financing activities	914	128	806
Net increase in cash held	1,471	111	
Cash and cash equivalents at the beginning of the reporting period	740	629	629
Cash and cash equivalents at the end of the reporting period ¹	2,211	740	629

¹As shown in the Statement of Financial Position.

The above statement should be read in conjunction with the accompanying notes.

Please refer to Note 1 for explanations of major variances between original budgeted and actual amounts.

for the year ended 30 June 2022				
······································				2022
				Origina
		2022	2021	Budge
	Notes	\$'000	\$'000	\$'000
INCOME				
Non-taxation revenue		44.000	11.001	40.000
Revenue from contracts with customers		14,888	14,691	12,300
Total income administered on behalf of Government¹		14,888	14,691	12,300
30Vermilent	_	14,000	14,001	12,000
The above schedule should be read in conjunction with tl		vina notos		
The above scriedule should be read in conjunction with the	ie accompan	ying notes.		
Administered Schedule of Assets and Liabilities				
as at 30 June 2022				
as at 30 June 2022				2022
				Origina
		2022	2021	Budge
	Notes	\$'000	\$'000	\$'000
ASSETS				
Financial Assets				
Cash and cash equivalents		-	247	154
Trade and other receivables	5.1C	7,127	8,380	6,112
Total financial assets		7,127	8,627	6,266
Total assets administered on behalf of Government		7,127	8,627	6,266
LIABILITIES				
Payables				
GST payable		117	553	437
Total payables		117	553	437
Total liabilities administered on behalf of governmen	t	117	553	437
		7,010	8,074	5,829
Net assets		7,010	0,074	3,020

Australian National Audit Office Administered Reconciliation Schedule as at 30 June 2022			
	No.4	2022	2021
	Notes	\$'000	\$'000
Opening assets less liabilities as at 1 July 2021		8,074	5,829
Net contribution by services Revenue from contracts with customers		14,888	14,691
Transfers to the Australian Government Transfers to the Official Public Account		(15,952)	(12,446)
Closing assets less liabilities as at 30 June 2022		7,010	8,074

Accounting Policy

Administered Cash Transfers to and from the Official Public Account

Revenue collected by the ANAO for use by the Government rather than the ANAO is administered revenue. Collections are transferred to the Official Public Account (OPA) maintained by the Department of Finance. Conversely, cash is drawn from the OPA to make payments under Parliamentary appropriation on behalf of Government. These transfers to and from the OPA are adjustments to the administered cash held by the ANAO on behalf of the Government and reported as such in the schedule of administered cash flows and in the administered reconciliation schedule.

Administered Cash Flow Statement

for the period ended 30 June 2022

	Notes	2022 \$'000	2021 \$'000
OPERATING ACTIVITIES			
Cash received			
Rendering of audit services		17,320	13,781
Total cash received		17,320	13,781
Cash used			
GST paid		1,615	1,242
Total cash used		1,615	1,242
Net cash from operating activities		15,705	12,539
Net increase in cash held		15,705	12,539
Cash and cash equivalents at the beginning of period		247	154
Cash to the Official Public Account for:			
- Appropriations		15,952	12,446
Cash and cash equivalents at the end of the reporting period ¹			247

¹ As shown in the Administered Schedule of Assets and Liabilities.

This schedule should be read in conjunction with the accompanying notes.

Overview

Australian National Audit Office

Overview

Objectives of the Entity

The ANAO's purpose is to support accountability and transparency in the Australian Government sector through independent reporting to the Parliament, and thereby contribute to improved public sector performance. The Auditor-General is an independent officer of the Australian Parliament whose mandate and functions are set out in the *Auditor-General Act 1997* (the Act). The Auditor-General is assisted by the ANAO in delivering against this mandate.

The ANAO conducts the following administered activities:

 Financial statements audits of Corporate Commonwealth entities, companies and their subsidiaries subject to the Public Governance, Performance and Accountability Act 2013.

The ANAO is an Australian Government controlled and not-for-profit entity domiciled in Australia. The ANAO's principal place of business is 38 Sydney Avenue, Forrest in the Australian Capital Territory.

Basis of Preparation of the Financial Statements

The financial statements are required by section 42 of the *Public Governance, Performance and Accountability*

The financial statements have been prepared in accordance with:

- a) the Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR); and
- b) Australian Accounting Standards and Interpretations including simplified disclosures for Tier 2 Entities under AASB 1060 issued by the Australian Accounting Standards Board (AASB) that apply for the reporting period.

The financial statements have been prepared on an accrual basis and in accordance with the historical cost convention, except for certain assets and liabilities at fair value. Except where stated, no allowance is made for the effect of changing prices on the overall result or the financial position.

The financial statements are presented in Australian dollars and values are rounded to the nearest thousand dollars unless otherwise specified.

Significant Accounting Judgements and Estimates

The ANAO has made assumptions or estimates in the following areas that have the most significant impact on the amounts recorded in the financial statements:

- The fair value of property, plant and equipment is assessed at market value or current replacement costs as
 determined by an independent valuer with the last valuation being performed on 30 June 2021. Fair value is
 subject to management assessment in between formal valuations; and
- Leave provisions involve assumptions based on the expected tenure of existing staff, patterns of leave claims
 and payouts, future salary movements and future discount rates.

No other accounting assumptions or estimates have been identified that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next twelve months.

Australian National Audit Office

Overview (continued)

Taxation

The ANAO is exempt from all forms of taxation except Fringe Benefits Tax (FBT) and the Goods and Services Tax (GST).

Reporting of Administered Activities

The ANAO charges an audit fee for the financial statements audits of Corporate Commonwealth entities, companies and their subsidiaries subject to the *Public Governance, Performance and Accountability Act 2013*. These fees are based on a scale determined by the Auditor-General under section 14 of the *Auditor-General Act 1997*, calculated on the basis of a cost attribution model. Revenues from these audit fees are paid into the Official Public Account and are not available to the ANAO. The revenue and receipts associated with conducting these audits are treated as administered activities within the financial statements.

Accounting policy - administered financial instruments

The net fair value of the financial assets approximates their carrying amounts. The ANAO derived no interest income from financial assets in either the current or prior year.

New Australian Accounting Standards

All new/revised/amended standards or interpretations that were issued prior to the sign-off date and are applicable to the current reporting period were considered and did not have a material effect on the ANAO's financial statements.

Standard/ Interpretation	Nature of changes in accounting policy
AASB 1060 General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not- for-Profit Tier 2 Entities	AASB 1060 applies to annual reporting periods beginning on or after 1 July 2021 and replaces the Reduced Disclosure Requirements (RDR) framework. The application of AASB 1060 has resulted in minor changes to the ANAO's disclosures to align with the new requirements. The application of AASB 1060 has not impacted the recognition or measurement of financial information.

Events After the Reporting Period

Departmental

No events have occurred after the reporting date that should be brought to account or noted in the 2021-22 financial statements.

Administered

No events have occurred after the reporting date that should be brought to account or noted in the 2021-22 financial statements.

Note 1: Budget Variances

Note 1.1A: Explanations of Major Variances

The following tables provide high level commentary of major variances between budgeted information for the ANAO published in the Prime Minister and Cabinet's 2021-22 Portfolio Budget Statements (PBS) and the 2021-22 final outcome as presented in accordance with Australian Accounting Standards for the ANAO. The original budget is not audited. Major variances are reported on the basis of professional judgment and are not focussed merely on numerical differences between the original budget and actual amounts.

merely on numerical differences between the original budget a		mounts.	1
	Variance		
	to		
	Original		
Explanations of major variances	Budget		Affected line items
	\$'000	%	
Departmental Items			
Employee Benefits/Employees:			
The ANAO received funding at the 2021-22 Budget to support			
the delivery of the ANAO's mandatory financial statements			Statement of Comprehensive
audit program; re-build resources to enable the ANAO to	(980)	-2%	Income - Employee Benefits
target 48 performance audits by 2024-25; meet ongoing			
quality, data analysis, evidence extraction and data storage			
requirements; and to introduce and deliver a staged program			
of performance statements audits. The ANAO commenced			
2021-22 with an average staffing level almost 20% below the			
ASL cap of 363. With an increasingly competitive labour			
market coupled with an attrition rate of 21.4%, these factors			
have posed challenges to the ANAO for the recruitment and	(4,595)	-10%	Cashflow - Employees
retention of highly trained technical and specialised auditors.			
Employees:			
The budgeted cashflow amount will be reassessed in the next			
budget round and aligned appropriately.			
Supplier Expenses:			
The ANAO is continuing to invest in IT and technology			
solutions, including the development of modern, consumption-			
based cloud computing to enable a robust, flexible, and cost-			
effective technology environment. This has resulted in savings	(1,752)	-5%	Statement of Comprehensive
as Infrastructure as a Service (IaaS) applications are	(1,732)	-370	Income - Suppliers
transitioned to cloud-based services. COVID-19 restrictions			
early in the financial year resulted in a reduction to			
professional development expenses due to social distancing			
requirements and lockdowns.			
Suppliers Payable:			
The need for contractual arrangements to enable the			Statement of Financial
completion of mandatory financial statements audits accrued	614	26%	Position - Suppliers
at 30 June 2022 resulted in higher than expected accrued			l osition - ouppliers
expenses.			
Write-down and impairment of assets:			
The ANAO decommissioned its primary communication tool			Statement of Comprehensive
Skype for Business in 2021-22 with the implementation of	191	100%	Income - Write-down and
Microsoft 365 providing external communications via Microsoft			impairment of assets
Teams.			

Departmental Items (continued)			
Rendering of other services:			
Rendering of other services revenue is made up of parking			Statement of Comprehensive
revenue and secondment fee revenue. The ANAO does not	400	100%	Income - Rendering of other
budget for these revenue streams, however both are			services
recovered on a full-cost recovery basis.			
Cash and Cash equivalents:			
Increase to the cash balances as a result of timing of multiple			
high-valued receipts into the bank account on 30 June 2022			Statement of Financial
this included an amount paid by a supplier into the	1,582	252%	Position - Cash and Cash
departmental account instead of our administered account.			equivalents
The ANAO generally seeks to maintain no greater than the			
budgeted cash balance at any given time.			
Trade and other receivables:			
Trade and other receivables is made up of appropriation			Statement of Financial
receivable and revenue receivable from audit-fee paying	7,943	37%	Position - Trade and other
clients. The ANAO maintains a balance of prior year			receivables
appropriation sufficient to cover its liabilities.			
Other payables:			
The majority of other payables relates to an intercompany			
payable that was incorrectly paid on 30 June 2022 resulting in			
an overstated cash balance and insufficient time to transfer	1,710	142%	Statement of Financial
this between ANAO bank accounts. In addition, the budget	,		Position - Other payables
does not account for monies payable to other Government			
entities for staff leave liability transfers.			
Interest payments on lease liabilities:			
Interest expense relates to the ANAO's leases as a result of			
the implementation of the accounting standard AASB 16	(0.40)	2001	Cashflow - Interest payments
Leases. The lease schedules will be reassessed and the	(316)	-63%	on lease liabilities
budgeted cashflow amount will be realigned in the next			
budget.			
Purchase of plant and equipment:			
The ANAO invested in office fit-out improvements to support			
staff accommodation requirements. In addition, to achieve	751	235%	Cashflow - Purchase of plant
maturity level three under the Australian Cyber Security	/51	235%	and equipment
Centre's Essential Eight Maturity Model, the ANAO has			
procured new desktop and telecommunications hardware.			
Contributed equity:			
The additional purchase of plant and equipment has utilised			
the total current year departmental capital budget (DCB) and a	170	18%	Cashflow - Contributed equity
portion of the prior year unspent DCB which was not included			
in the current year budget.			
Administered Items			
Revenue from contracts with customers:			
Higher than budgeted revenue relates to increased costs for			
delivery of audits of corporate Commonwealth entities and			Schedule of Comprehensive
Commonwealth companies largely as a result of increased	2,588	21%	Income - Revenue from
complexity in accounting for financial statement items and the			contracts with customers
need for additional valuation experts for complex financial			
instruments and valuations/impairments.			
<u> </u>			

Note 2: People and Relationships

This section describes a range of employment and post-employment benefits provided to our people and our relationships with other key people.

Note 2.1: Employee Benefits and Provisions

Note 2.1A: Employee Benefits	2022 \$'000	2021 \$'000
Wages and salaries	35,941	33,398
Superannuation		
Defined contribution plans	3,951	3,383
Defined benefit plans	2,266	2,271
Leave entitlements	4,982	2,683
Separation and redundancies	29	371
Other employee expenses	218	242
Total employee benefits	47,387	42,348

Note 2.1B: Employee Provisions

All employee provisions relate to long service leave and annual leave.

Accounting Policy

Liabilities for 'short-term employee benefits' (as defined in AASB 119 Employee Benefits) and termination benefits expected within twelve months of the end of the reporting period are measured at their nominal amounts.

Leave:

The liability for employee benefits includes provision for annual leave and long service leave.

The annual leave liabilities are calculated on the basis of employees' remuneration at the estimated salary rates that will apply at the time the leave is taken, plus the ANAO's employer superannuation contribution rates and applicable on-costs, to the extent that the leave is likely to be taken during service rather than paid out on termination

The liability for long service leave (LSL) has been determined using the LSL shorthand model issued by the Department of Finance (2021: LSL shorthand method). The estimate of the present value of the liability takes into account attrition rates and pay increases through promotion and enterprise agreements, which is unchanged from prior years.

Separation and Redundancy:

The separation and redundancy provision is made for separation and redundancy benefit payments. The ANAO recognises a provision for termination when it has developed a detailed formal plan for terminations and has informed those employees affected that it will carry out the terminations.

Termination Benefits:

For separation and redundancies, the nature of the benefit comprises lump sum termination payments relating to voluntary and involuntary redundancies. For voluntary redundancies, the amount of the ANAO's obligation and extent of funding is Nil as at 30 June 2022 (2021: \$370,970). For involuntary redundancies, the amount of the ANAO's obligation and the extent of funding is \$28,796 as at 30 June 2022 (2021: Nil).

Superannuation:

The ANAO's staff are members of the Commonwealth Superannuation Scheme (CSS), the Public Sector Superannuation Scheme (PSS), PSS accumulation plan (PSSap) or other eligible, elected defined contribution schemes. The CSS and PSS are defined benefit schemes for the Australian Government. The PSSap is a defined contribution scheme.

The liability for defined benefits is recognised in the financial statements of the Australian Government and is settled by the Australian Government in due course. This liability is reported in the Department of Finance's published financial statements.

The ANAO makes employer contributions to the employees' superannuation scheme at rates determined by an actuary to be sufficient to meet the current cost to the Government, and accounts for the contributions as if they were contributions to defined contribution plans. The liability for superannuation recognised as at 30 June 2022 represents outstanding contributions.

Note 2.2: Key Management Personnel

Key Management Personnel (KMP) are those persons having authority and responsibility for planning, directing and controlling the activities of the ANAO, directly or indirectly. The ANAO has determined the key management personnel to be the members of the Executive Board of Management.

Members of the Executive Board of Management were as follows:

Officer	Position	Term as KMP - 2021-22	Term as KMP – 2020-21
Grant Hehir	Auditor-General	Full Year	Full Year
Rona Mellor	Deputy Auditor-General	Full Year	Full Year
Jane Meade	Group Executive Director	Full Year	Full Year
Carla Jago	Group Executive Director	Full Year	Full Year
Anastasios Ioannou	Group Executive Director	Full Year	Full Year
Bola Oyetunji	Group Executive Director	Full Year	Full Year
Jacqueline Walton	Senior Executive Director	Full Year	Part Year from 27 April 2021
Lesa Craswell	Senior Executive Director	Full Year	Part Year from 12 April 2021
Geraldine Quinane	Chief Finance Officer	Part Year to 1 June 2022	Full Year
George Sotiropoulos	Group Executive Director	Part Year from 11 October 2021	
Alison Garth	Chief Finance Officer (Acting)	Part Year from 2 June 2022	

The following tables are prepared on an accruals basis.

3	2022	2021
Note 2.2A: Key Management Personnel Remuneration	\$	\$
Short-term benefits:		
Base Salary	2,840,832	2,618,885
Bonus	7,218	20,410
Other benefits and allowances	171,949	172,800
Total short-term benefits	3,019,999	2,812,095
Superannuation	452,015	422,571
Total post-employment benefits	452,015	422,571
Other long-term benefits:		
Long-service leave	96,310	80,084
Total other long-term benefits	96,310	80,084
Termination benefits	-	37,368
Total key management personnel remuneration	3,568,324	3,352,118

The above Key Management Personnel (KMP) remuneration includes the remuneration and other benefits of the Auditor-General. The Auditor-General's remuneration and other benefits are set by the Remuneration Tribunal and paid from Special Appropriation – Salary of the Auditor-General. Other KMP salaries expenses are paid from ordinary departmental appropriation. The total number of KMP that are included in the above table for the year ended 30 June 2022 is 11 (2021: 11).

Notes

- a. The remuneration totals (on a pro rata basis) for KMP include those staff who ceased in those roles as well as their replacements. All appointments to the Executive Board of Management including any acting arrangements greater than four weeks are captured in this note.
- b. Members of the Executive Board of Management, apart from the Auditor-General, are employed in accordance with the *Public Service Act 1999*.

Note 2.2B: 2021-22 Key Management Personnel Remuneration Table

		Shc	Short-term benefits	fits	Post- employment benefits	Other long-t	Other long-term benefits	Termination	Total
Name	Position title	Base salary	Bonuses	Other benefits and	Superannuation Long service contributions leave	Long service leave	Other long- term benefits	Benefits	Remuneration
		s	\$	\$	\$	\$	₩	ss	€
Grant Hehir	Auditor-General	676,066	<u>'</u>		80,657	16,684			773,407
Rona Mellor	Deputy Auditor-General	394,177	ı		71,398	12,531			478,106
Jane Meade	Group Executive Director	245,225	1	25,917	38,816	7,614			317,572
Carla Jago	Group Executive Director	259,513		25,917	48,951	9,558			343,939
Anastasios Ioannou	Group Executive Director	258,325	7,218	25,917	45,234	11,237		,	347,931
Bola Oyetunji	Group Executive Director	263,705		29,406	32,044	13,304			338,459
Jacqueline Walton	Senior Executive Director	210,334	'	24,920	39,595	7,335		,	282,184
Lesa Craswell	Senior Executive Director	176,989		39,872	32,129	7,751			256,741
Geraldine Quinane	Chief Finance Officer	142,661			20,965	5,850			169,476
George Sotiropoulos	Group Executive Director	201,916	ı	,	40,109	4,183		,	246,208
Alison Garth	Chief Finance Officer (Acting)	11,921		-	2,117	263			14,301
Total		2,840,832	7,218	171,949	452,015	96,310			3,568,324

- This table is prepared on an accrual basis.
- This table reports the total remuneration of KMP who received remuneration during the reporting period. 6. ε.
 - The Short-term benefits is comprised of:
- a) Base Salary (including: paid and accrued; paid while on annual leave; paid while on sick leave; higher duties allowance and purchased annual leave) b) Bonuses payable within 12 months; and
- The Superannuation contributions amount is the ANAO's superannuation contributions, including productivity component, for the reporting period.
- The Other long-term benefits is the amount of long service leave accrued and deferred (more than 12 months) for the reporting period. It also includes any salary paid while on long service leave. 4. 10. 10.
 - Some of the figures are impacted by the duration of service as a KMP. Note 2.2 provides detail of the length of service for officers that were classified as KMP.

Note 2.2C: 2020-21 Key Management Personnel Remuneration Table

					Post-				
		Sh	Short-term benefits	fits	employment benefits	Other long-t	Other long-term benefits	Termination	Total
Name	Position title	Base salary	Bonuses	Other benefits and allowances	Superannuation Long service Other long-contributions leave term benefit	Long service leave	Other long- term benefits	Benefits	Remuneration
		€9	\$	\$	ss	₩	₩	\$	ss
Grant Hehir	Auditor-General	664,624	1	1	80,657	19,291	1		764,572
Rona Mellor	Deputy Auditor-General	399,696	1		70,829	11,246			481,771
Jane Meade	Group Executive Director	243,348	1	25,917	38,340	7,925	1	1	315,530
Carla Jago	Group Executive Director	248,403	1	25,917	47,038	8,035			329,392
Anastasios Ioannou	Group Executive Director	241,022	1	25,917	45,234	7,063	1	1	319,237
Lisa Rauter	Group Executive Director	222,620	7,925	21,631	40,114	6,988			299,277
Bola Oyetunji	Group Executive Director (Acting)	218,321	12,485	39,872	32,044	7,292	,		310,015
Deborah Rollings	Senior Executive Director	170,499	,	21,853	34,756	6,431	,	37,368	270,907
Jacqueline Walton	Senior Executive Director	36,926	ı	4,026	7,396	1,019			49,367
Lesa Craswell	Senior Executive Director (Acting)	35,292	1	7,668	6,056	958	,	,	49,973
Geraldine Quinane	Chief Finance Officer	138,134	_		20,108	3,835		-	162,077
Total		2,618,885	20,410	172,800	422,571	80,084	•	37,368	3,352,118

- This table is prepared on an accrual basis.
- This table reports the total remuneration of KMP who received remuneration during the reporting period.
 - The Short-term benefits is comprised of:
- Base Salary (including: paid and accrued; paid while on annual leave; paid while on sick leave; higher duties allowance and purchased annual leave)
 - Bonuses payable within 12 months; and
- other benefits and allowances (SES vehicle allowance).
- The Superannuation contributions amount is the ANAO's superannuation contributions, including productivity component, for the reporting period.
- The Other long-term benefits is the amount of long service leave accrued and deferred (more than 12 months) for the reporting period. It also includes any salary paid while on long service leave. 4
 - Some of the figures are impacted by the duration of service as a KMP. Note 2.2 provides detail of the length of service for officers that were classified as KMP.

Note 2.3: Remuneration Paid to Senior Executives

Note 2.3A: Senior Executive Remuneration

2021-22

	ے ا							l					ı
uneration	remuneration		Including	overseas	housing	allowances	\$	126,833	235,800	243,749	277,424	301,607	353,083
Total Remuneration	Average total remuneration	(a)	Excluding	overseas	housing	allowances	\$	126,833	235,800	243,749	277,424	301,607	247,019
Termination Benefits		Termination	Benefits				\$	•	,	•		,	•
Other long-term benefits	Average	Other	long-term	benefits			\$		ı	•	ı	,	
Other lo	Average	Long	service	leave			\$	3,410	5,595	9,255	7,213	9,105	5,824
Post- employment benefits	Average	Superannuation	contributions				₩	14,986	28,280	29,133	36,195	40,633	32,544
	er benefits	ances (a)	Other				\$	13,870	24,126	21,043	24,920	40,067	24,920
efits	Average Other benefits	and allowances (a)	Overseas	housing	allowances		\$,	1			,	106,064
Short-term benefits	Average	Bonuses					₩	3,256	1,144	3,995	3,312		1
She	Average	Base	salary				\$	91,311	176,655	180,323	205,784	211,802	183,731
	Number of	Senior	Executives					10	6	က	က	-	-
	Remuneration Band							\$220,000 or less	\$220,001 to \$245,000	\$245,001 to \$270,000	\$270,001 to \$295,000	\$295,001 to \$320,000	\$345,001 to \$370,000

a) Other short-term benefits and allowances include overseas housing allowance and benefits paid on behalf of APS staff posted overseas. These staff are remunerated in accordance with the Whole of Government Overseas Conditions of Service Policy that is designed to compensate for the differences in locations in such matters as the cost of living, the cost of accommodation and the security environment. In these circumstances the total value of an individual staff member's total remuneration is impacted by the value of the overseas

housing benefits and allowances paid on behalf of the staff member and the table above is reported to enable a fuller understanding of the extent of this impact while still reporting the total remuneration of each relevant staff member as required by the disclosure

requirements of the PGPA Rule.

Notes:

- . This table is prepared on an accrual basis.
- This table reports the average total remuneration of Senior Executives who received remuneration during the reporting period.
- The Short-term benefits is comprised of:
- the average Base Salary (including; paid and accrued; paid while on annual leave; paid while on sick leave; higher duties allowance and purchased annual leave)
 - b) the average Bonuses payable within 12 months; and
- c) the average of other benefits and allowances (SES vehicle allowance).
- 4. The Superannuation contributions amount is the average of the ANAO's superannuation contributions, including productivity component, for the reporting period.
- The Other long-term benefits is the average amount of long service leave accrued and deferred (more than 12 months) for the reporting period. It also includes the average of any salary paid while on long service leave 5
- 6. Those ANAO officers that have been classified as KMP (as per Note 2.2B) have not been included in this note disclosure.
- The average other benefits and allowances have not been split to show the overseas housing allowances in the prior year comparative table as the value of these particular benefits and allowances gid not distort the total remuneration.
- All Senior Executive Remuneration of acting arrangements greater than four weeks are captured in this note.

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				i	Post-			Termination	Total
		Sh	Short-term benefits	lits	employment benefits	Other long-	Other long-term benefits	Benefits	Remuneration
Remuneration Band	Number of	Number of Average Base	Average	Average Other	ľ	Average Long	Average Other	Average	Average total
	Senior Executives	salary	Ponuses	penerits and allowances	Superannuation contributions	service leave	service leave long-term benefits	l ermination Benefits	remuneration
		ss	s	ss	ss	s	⇔	\$	\$
\$220,000 or less	10	118,115	1,508	19,998	20,763	(106)		,	160,278
\$220,001 to \$245,000	9	172,659	838	24,455	31,371	4,478			233,801
\$245,001 to \$270,000	2	179,487	2,567	26,022	35,231	9,140	,	ı	252,447
\$270,001 to \$295,000	4	196,847	3,073	42,928	37,452	6,255			286,555

Notes:

- This table is prepared on an accrual basis.
- This table reports the average total remuneration of Senior Executives who received remuneration during the reporting period.
- The Short-term benefits is comprised of:

the average Base Salary (including; paid and accrued; paid while on annual leave; paid while on sick leave; higher duties allowance and purchased annual leave)

- the average Bonuses payable within 12 months; and
- the average of other benefits and allowances (SES vehicle allowance).
- The Superannuation contributions amount is the average of the ANAO's superannuation contributions, including productivity component, for the reporting period.
- Those ANAO officers that have been classified as KMP (as per Note 2.2B) have not been included in this note disclosure.

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The average other benefits and allowances have not been split to show the overseas housing allowances in this prior year comparative table as the value of these particular benefits and allowances did not distort the total

The Other long-term benefits is the average amount of long service leave accrued and deferred (more than 12 months) for the reporting period. It also includes the average of any salary paid while on long service leave.

All Senior Executive Remuneration of acting arrangements greater than four weeks are captured in this note.

Note 2.4: Remuneration Paid to Highly Paid Staff

Note 2.4A: Other Highly Paid Staff Remuneration

		SP.	Short-term benefits	efits		Post- employment benefits	Other Ic ben	Other long-term benefits	Termination Benefits	Total Remuneration	uneration
Remuneration Band		Average Base	Average Bonuses	Average Average Other benefits Bonuses and allowances (a)	r benefits nces (a)			Average Other long-	Average Termination	Average total remuneration	remuneration)
	Highly Paid Staff	salary		Overseas housing allowances	Other			term benefits	service term Benefits leave benefits	Excluding overseas housing allowances	Including overseas housing allowances
		s	\$	⇔	s	s	↔	\$	\$	\$	↔
\$245,001 - \$270,000	1	150,317	5,671	69,132	4,984	21,690	6,062		•	188,724	257,856

All other highly paid personnel are remunerated under the terms set out in the ANAO Enterprise Agreement 2016–2019 and Section 24(1) Determination.

individual staff member's total remuneration is impacted by the value of the overseas housing benefits and allowances paid on behalf of the staff member and the table above is reported to enable a fuller understanding of the extent of Conditions of Service Policy that is designed to compensate for the differences in locations in such matters as the cost of living, the cost of accommodation and the security environment. In these circumstances the total value of an a) Other short-term benefits and allowances include overseas housing allowance and benefits paid on behalf of APS staff posted overseas. These staff are remunerated in accordance with the Whole of Government Overseas this impact while still reporting the total remuneration of each relevant staff member as required by the disclosure requirements of the PGPA Rule. (2021: Nil).

Note 2.5: Related Party Disclosures

Related party relationships:

The ANAO is an Australian Government controlled entity. Related parties to the ANAO are:

- Key Management Personnel of the ANAO, their close family members, and entities controlled or jointly controlled by either;
- Cabinet Ministers;
- Key Management Personnel for the consolidated whole of Government accounts; and
- all other Australian Government entities.

Transactions with related parties:

Significant transactions with related parties can include:

- purchases of goods and services;
- asset purchases, sales transfers or leases; and
- debts forgiven.

Giving consideration to relationships with related entities, and transactions entered into during the reporting period by the ANAO, it has been determined that there are no related party transactions to be disclosed other than KMP remuneration disclosed in Note 2.2.

Note 3: Funding

This section identifies the ANAO's funding structure.

Note 3.1: Appropriations

Note 3.1A: Annual Appropriations ('Recoverable GST exclusive')

	2022	2021
	\$'000	\$'000
Ordinary annual services	80,291	67,879
Departmental capital budget ¹	955	1,510
Receipts retained under PGPA Act - Section 74 ²	8,759	6,600
Total appropriation	90,005	75,989
Appropriation applied (current and prior years)	84,909	76,829
Variance	5,096	(840)

1. Amounts appropriated which are designated as 'equity injections' for a year (less any formal reductions) and Departmental Capital Budgets (DCB) are recognised directly in contributed equity in that year.

Departmental and administered capital budgets are appropriated through Appropriation Acts (No.1, 3, 5). They form part of ordinary annual services and are not separately identified in the Appropriation Acts.

2. PGPA Act - Section 74 receipts of amounts by non-corporate Commonwealth entities. This amount includes fees charged on a cost recovery basis to conduct audits by arrangement under section 20 of the Auditor-General Act 1997.

Note 3.1B: Unspent Annual Appropriations ('Recoverable GST exclusive')

	2022	2021
	\$'000	\$'000
Authority		
Departmental		
Appropriation Act (No. 1) 2020-21	-	23,560
Appropriation Act (No. 1) 2021-22	28,656	-
Total departmental	28,656	23,560

Note 3.1C: Special Appropriations ('Recoverable GST exclusive')

	Appropriation Applied 2022 \$'000	Appropriation Applied 2021 \$'000
Authority Auditor-General Act 1997, Schedule 1, sections 3 and 7 Unlimited amount	·	
for the remuneration of the Auditor-General	686	704
Total special appropriations applied	686	704

Note 3.2: Special Accounts

The ANAO has a special account called the Services for Other Entities and Trust Moneys Special Account. This account was established under Section 78 of the *Public Governance*, *Performance and Accountability Act 2013* (PGPA Act). The establishing instrument for the ANAO's special account was the: *Financial Management and Accountability Determination 2012/06* on 30 May 2012.

For the year ended 30 June 2022 the account had a nil balance and there were no transactions debited or credited to it during the current or prior reporting period.

The purpose of the Services for Other Entities and Trust Moneys Special Account is to:

- disburse amounts held on trust or otherwise for the benefit of a person other than the Commonwealth;
 disburse amounts in connection with services performed on behalf of other governments and bodies that
 are not non-corporate Commonwealth entities; and
- b) repay amounts where an act or law requires or permits the repayment of an amount received.

The ANAO's special account is due to cease on 1 October 2022. The ANAO will not seek a replacement special account.

Note 3.3: Net Cash Appropriation Arrangements		
	2022	2021
	\$'000	\$'000
Total comprehensive loss - as per the Statement of Comprehensive		
Income	(1,310)	(5,696)
Plus: depreciation/amortisation of assets funded through appropriations	(, ,	, ,
(departmental capital budget funding and/ or equity injections)	1,499	1,605
Plus: depreciation right-of-use assets	2,407	2,405
Less: lease principal repayments	151	147
Net Cash Operating Surplus/(Deficit)	2,445	(1,833)

The ANAO is required to prepare this note as:

- it receives appropriations through Departmental Capital Budget funding or equity appropriations to fund asset purchases and replacements; and
- it is a lessee with right-of-use assets and lease liabilities.

Note 4: Financial Performance		
This section analyses the financial performance of the ANAO for the period er	nded 30 June 2022.	
Note 4.1: Expenses		
	2022	2021
	\$'000	\$'000
Note 4.1A: Suppliers		
Goods and services		
Consultants and contractors	23,627	22,233
Information and communication technology	6,911	6,002
Travel	330	240
Professional development	871	585
Professional services	514	371
Staff related expenses	698	608
Recruitment	626	351
Property operating expenses	232	358
Other	408	523
Total goods and services supplied	34,217	31,271
Other suppliers		
Low value leases	28	32
Workers compensation expenses	151	405
Total other suppliers	179	437
Total Suppliers	34,396	31,708

Accounting Policy

The ANAO has elected not to recognise right-of-use assets and lease liabilities for leases where the lease term is shorter than 12 months or the leased asset is of a low value (less than \$10,000). The ANAO recognises lease payments associated with these leases evenly over the lease term.

Note 4.2: Own-Source Income		
TOTO NET OWN CONTROLLE		
	2022	2021
	\$'000	\$'000
Note 4.2A: Revenue from Contracts with Customers	,	*
Rendering of audit services	2,523	2,440
Rendering of other services	400	677
International development funding	1,173	581
Other revenue	<u>-</u>	597
Total revenue from contracts with customers	4,096	4,295
	2022	2021
	\$'000	\$'000
Note 4.2B: Disaggregation of Revenue from Contracts with Customers	ΨΟΟΟ	Ψ 000
Note 4.2B. Bisaggregation of Nevenue from Contracts with Customers		
Major product / service line:		
Service delivery	4,096	4,295
,	4,096	4,295
		-,
Type of customer:		
Australian Government entities (related parties)	3,696	3,151
Non-government entities	400	1,144
•	4,096	4,295
		<u> </u>
Timing of transfer of goods and services:		
Over time	2,523	2,440
Point in time	1,573	1,855
	4,096	4,295

Accounting Policy

Revenue from contracts with customers is recognised when the performance obligations required under enforceable agreements are satisfied. This can result in revenue being recognised over the term of the contract or at a point in time, subject to the specific terms and conditions of the agreement.

Note 4.3: Revenue from Government

Note 4.3A: Accounting Policy

Amounts appropriated for departmental operating activities for the year (adjusted for any formal additions or reductions and less Departmental Capital Budgets) are recognised as Revenue from Government when the ANAO gains control of the appropriation.

Appropriations receivable are recognised at their nominal amounts.

Note 5: Financial Position

This section analyses the ANAO's assets used to conduct its operations and the operating liabilities incurred as a result. Employee related information is disclosed in the People and Relationship section.

Note 5.1: Financial Assets

Note 5.1A: Cash and Cash equivalents

Accounting Policy

Cash is recognised at its nominal amount. Cash and cash equivalents include cash on hand and deposits in bank accounts.

Note 5.1B: Trade and Other Receivables

	2022	2021
	\$'000	\$'000
Trade receivables	875	831
Contract assets from contracts with customers	385	764
GST receivable from the Australian Taxation Office	465	260
Appropriation receivable	27,683	22,820
Total trade and other receivables	29,408	24,675

	2022	2021
	\$'000	\$'000
Note 5.1C: Trade and Other Receivables - Administered		
Trade receivables	2,521	6,073
Contract assets from contracts with customers	4,606	2,307
Total trade and other receivables	7,127	8,380

Credit terms for goods and services were within 30 days (2021: 30 days).

Accounting Policy

Financial assets:

Financial assets are comprised of trade receivables and other receivables that are held for the purpose of collecting the contractual cash flows and are measured at amortised cost.

Financial Liabilities:

Financial liabilities are measured at amortised cost.

Impairment:

The ANAO recognises a loss allowance and impairment expense at an amount equal to lifetime expected credit losses.

As the ANAO's receivables relate to outstanding debts with other Commonwealth entitles, no impairment has been recognised for 2021-22 (2020-21: Nil).

Contract assets from contracts with customers:

Contract assets from contracts with customers relate to costs incurred on audit engagements less interim billings. Contract assets from contracts with customers are valued at an amount that is expected to be recovered.

Note 5.2: Non-Financial Assets

Note 5.2A Property, Plant and Equipment and Intangibles

Reconciliation of opening and closing balances of property, plant and equipment and intangibles for 2022

			Intangibles -	
	Leasehold	Plant &	Computer	
	Improvements	equipment	software	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021				
Gross book value	43,831	2,945	3,864	50,640
Accumulated depreciation, amortisation and				
impairment	(3,618)	(68)	(3,238)	(6,924)
Total as at 1 July 2021	40,213	2,877	626	43,716
Additions - by purchase or internally developed	_	1,071	54	1,125
Depreciation and amortisation expense	(681)	(616)	(202)	(1,499)
Depreciation on right-of-use assets	(2,407)	-	-	(2,407)
Write down and impairment of assets	-	(9)	(182)	(191)
Adjustments on right-of-use assets	6	-	-	` 6
Total as at 30 June 2022	37,131	3,323	296	40,750
Total as at 30 June 2022 represented by:				
Gross book value	43,837	4,000	3,412	51,249
Accumulated depreciation, amortisation and				
impairment	(6,706)	(677)	(3,116)	(10,499)
Total	37,131	3,323	296	40,750
Carrying amount of right-of-use assets	28,567		-	28,567

Accounting Policy - Property, plant and equipment

Asset recognition:

Purchases of non-financial assets are initially recognised at cost in the Statement of Financial Position, except for purchases costing less than \$4,000, which are expensed in the year of acquisition (other than where they form part of a group of similar items which are significant in total).

Lease Right of Use (ROU) Assets:

Leased ROU assets are capitalised at the commencement date of the lease and comprise the initial lease liability amount, initial direct costs incurred when entering into the lease less any lease incentives received. These assets are accounted for by Commonwealth lessees as separate asset classes to corresponding assets owned outright but included in the same column as where the corresponding underlying assets would be presented if they were

Revaluations of non-financial and intangible assets:

Following initial recognition at cost, leasehold improvements and plant and equipment (excluding ROU assets) are carried at fair value (or an amount not materially different from fair value). Carrying amounts are reviewed every year to determine if an independent valuation is required. Valuations are conducted with sufficient frequency to ensure that the carrying amounts of assets did not differ materially from the assets' fair values as at the reporting date. The regularity of independent valuations depends upon the volatility of movements in market values for the relevant assets.

Revaluation adjustments are made on a class basis. Any revaluation increment is credited to equity under the heading of asset revaluation reserve except to the extent that it reversed a previous revaluation decrement of the same asset class that was previously recognised in the surplus/deficit. Revaluation decrements for a class of assets are recognised directly in the surplus/deficit except to the extent that they reversed a previous revaluation increment for that class.

Following initial recognition ROU assets continue to be carried at cost and are not subject to revaluation.

Accounting Policy (continued)

Fair Value:

With the exception of ROU assets which continue to be recognised at cost, all other property, plant and equipment is measured at fair value in the Statement of Financial Position. When estimating fair value, market prices (with adjustment) were used, where available. Where market prices were not available, current replacement cost was used (i.e. level 3). Level 3 measurements use inputs to estimate fair value where there are no observable market prices for the assets being valued.

Contractual commitments for the acquisition of property, plant, equipment and intangible assets:

Current contractual commitments for the acquisition of property, plant, and equipment consists of \$415,600 (2021: Nil). This is a single contract for the purchase of information technology equipment (mobile phones) to support the implementation of multifactor authentication as required by Australian Cyber Security Centre's essential eight.

The future economic benefits of the ANAO's plant and equipment and leasehold improvements are not primarily dependent on their ability to generate cash flows. The ANAO has not disclosed quantitative information about the significant unobservable inputs for the level 3 measurements in these classes.

Impairment:

All assets were assessed for impairment at 30 June 2022, and no material impairment was identified.

Where indications of impairment exist, the asset's recoverable amount is estimated and an impairment adjustment made if the asset's recoverable amount is less than its carrying amount. The recoverable amount of an asset is the higher of its fair value less costs of disposal and its value in use. Value in use is the present value of the future cash flows expected to be derived from the asset.

Derecognition:

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Depreciation:

Depreciable plant and equipment assets are written-off to their estimated residual values over their estimated useful lives to the ANAO, using in all cases, the straight-line method of depreciation. Leasehold improvements are depreciated over the lesser of the estimated useful life of the improvement or the lease term. Depreciation rates (useful lives), residual values and methods are reviewed at each reporting date. Depreciation rates applying to each class of depreciable asset are based on the following useful lives:

	2022	2021
Leasehold improvements	Lease term	Lease term
Right-of-use assets	Lease term	Lease term
IT Assets	2 to 11 years	2 to 11 years
Office equipment	5 to 30 years	5 to 30 years

Intangibles

The ANAO's intangibles comprise off-the-shelf software and associated enhancement costs. These assets are carried at cost less accumulated amortisation and accumulated impairment losses.

Software is amortised on a straight-line basis over its anticipated useful life. The useful lives of the ANAO's software are 3 to 5 years (2021: 3 to 5 years).

Impairment:

All intangible assets were assessed for impairment at 30 June 2022. Where indications of impairment exist, intangibles are measured at their recoverable amount, if that amount is lower than the assets current carrying amount.

Note 5.3: Liabilities		
	2022	2021
Note F 2A. Cumpliare	\$'000	\$'000
Note 5.3A: Suppliers		
Trade creditors and accruals	3,013	3,348
Total supplier payables	3,013	3,348

Accounting Policy

Supplier and other payables are recognised at amortised cost. Liabilities are recognised to the extent that the goods or services have been received (and irrespective of having been invoiced). Supplier payables are settled within 20 days.

Note 5.4: Interest Bearing Liabilities		
	2022 \$'000	2021 \$'000
Note 5.4A: Leases		
Lease liabilities		
Leasehold improvements	34,992	34,822
Total leases	34,992	34,822
Maturity analysis - contractual undiscounted cash flows		
Within 1 year	1,974	338
Between 1 to 5 years	14,381	10,386
More than 5 years	22,139	28,103
Total leases	38,494	38,827

Total cash outflow for leases for the year ended 30 June 2022 was \$151,000 (2021: \$147,000)

The ANAO in its capacity as lessee, entered into a lease contract for a period of 15 years (with one option of 5 years) commencing from 1 January 2020 in relation to 38 Sydney Avenue office premises. The rent is increased on each anniversary of the commencement date including any options by 3.5%, except that on the commencement of each option term the rent will be reviewed to market.

The above lease disclosures should be read in conjunction with the accompanying notes 4.1A and 5.2.

Accounting Policy

For all new contracts entered into, the ANAO considers whether the contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration'.

Once it has been determined that a contract is, or contains a lease, the lease liability is initially measured at the present value of the lease payments unpaid at the commencement date, discounted using the interest rate implicit in the lease, if that rate is readily determinable, or the department's incremental borrowing rate.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is remeasured to reflect any reassessment or modification to the lease. When the lease liability is remeasured, the corresponding adjustment is reflected in the right-of-use asset or profit and loss depending on the nature of the reassessment or modification.

Note 6: Other Information		
Note 6.1: Current/Non-Current Distinction for Assets	and Liabilities	
	2022	202
	\$'000	\$'000
Assets expected to be recovered in:		
No more than 12 months		
Cash and cash equivalents	2,211	74
Trade and other receivables	29,408	24,67
Prepayments	505	81
Total no more than 12 months	32,124	26,229
More than 12 months		
Leasehold improvements	37,131	40,21
Plant and equipment	3,323	2,87
Computer Software	296	620
Prepayments	1	
Total more than 12 months	40,751	43,710
Total assets ¹	72,875	69,94
Liabilities expected to be settled in:		
No more than 12 months		
Suppliers	3,013	3,348
Other payables	2,917	1,030
Leases	151	15
Employee provisions	3,910	3,35
Total no more than 12 months	9,991	7,88
More than 12 months		
Leases	34,841	34,67
Employee provisions	9,745	8,73
Total more than 12 months	44,586	43,40
Total liabilities	54,577	51,29
	2022	202
	\$'000	\$'000
Assets expected to be recovered in:	\$ 000	ΨΟΟ
No more than 12 months		
Cash and cash equivalents		24
Trade and other receivables	7,127	8,380
Total no more than 12 months	7,127	8,62
Total assets		
Total assets		8,62
Liabilities ayposted to be settled in:		
Liabilities expected to be settled in:	447	E.C.
GST payable	117	55
Total no more than 12 months	117	553
Total liabilities	117	55

^{1.} Total Assets includes GST payable.

Note 6.2: Remuneration of Auditors		
	2022	2021
	\$	\$
Fees for services provided		
Financial statements audit services	90,000	90,000
Performance audit services ¹	100,000	-
Performance statements audit services	55,188	55,188
Total	245,188	145,188

Ms. Eileen Hoggett was appointed as Independent Auditor for 5 years from 1 March 2019 under clause 1 of Schedule 2 to the *Auditor-General Act 1997*. Ms. Hoggett audits the annual performance statements of the ANAO under contract. Ms. Hoggett is appointed in a personal capacity and performs no other services for the ANAO.

1. Performance audit fees are recognised in the financial year where the majority of the audit is performed, timings may not always align with the year that the audit is tabled.